



# **Curriculum**

**for the**

## **International**

### **Winter Semester**

#### **Military Leadership**

##### **2016/2017**



## 1. Introduction

### 1.1 Pre-conditions for Participation in the International Semester:

- Only **Officer Cadets** – with an appropriate military background – are foreseen to participate in the **entire** International Winter Semester Military Leadership.
- **Civilian Students** – with a background of Security or International Relations studies – are foreseen to participate in the Common Modules O, K, L, J and the classes 4, 7, 8 and 9 **only** (altogether 9 ECTS). To fulfil the necessary ECTS for one Semester, the rest of ECTS are to be negotiated between the sending and hosting institutions in advance (e.g.: writing a thesis and/or internships).
- The pre-conditions for participation of Officer Cadets are:
  - English language according to point 1.2.
  - National medical certificate.
  - Fulfilling respective national physical standards of the sending institution.
  - Basic managerial and leadership competences, focused on basic tactical level (platoon or equivalent).
  - Understanding platoon level tactics and knows national military decision making process.
  - Basic negotiation and problem solving skills.
  - Ability to plan, organise and accept responsibility.

### 1.2 Language:

- The entire International Winter Semester Military Leadership – hereinafter “International Semester” – is offered in English language.
- Common European Framework of Reference for Languages (CEFR) Level B1 or NATO STANAG Level 2 is a requirement for Cadets’/Students’ participation.



- Cadets'/Students' English level will be tested at the end of first week. **Those Cadets/Students who will not fulfil the requirements will be repatriated.**

## 1.2 Contents/Duration:

- The entire international Semester has 31 ECTS if all the offered classes are taken. This fulfils the requirements for ERASMUS+ support.
- Almost all the Common Modules, which are an integral part of the Austrian Accreditation, are also part of the International Semester.
- The International Semester is seen as a “flexible system”, Cadets may take only one module/class (2 ECTS at least) or more modules/classes and write a thesis or participate all the 31 ECTS. The International Office of the FH-Bachelor Programme Military Leadership is being responsible to negotiate with partner institutions in advance. **The Modules O, 1, 2, 3, ML A, 5, 6, ML B (altogether 19 ECTS) are to be taken as an entire package.**

## 1.3 Applications:

- Applications are to be sent to: [harald.gell@bmlvs.gv.at](mailto:harald.gell@bmlvs.gv.at).
- Dates:
  - **Latest day of reporting participants: 15<sup>th</sup> of July, 2016.**
  - Arrival day: 2<sup>nd</sup> of October, 2016 (**not earlier, not later**).
  - Departure Day: 10<sup>th</sup> of February, 2017.
- The International Semester will only be conducted if at least 6 Cadets will apply.
- A mixture of countries/institutions causes a better increase of intercultural competences; that is why a maximum of 2-3 Cadets per institution is desirable.
- The procedure for the assignment of places is: first reported – first booked.



## 2. Contents

### 2.1 Overview (according to the sequence of the modules/classes)

International Winter Semester Military Leadership					
Internal CNo.	Class Number	Class	Type of Lecture	ECTS	Remarks
1.5.1	<b>O</b>	Basic Military English	IC	2	Common Module
Strategic Partnership Module	<b>ML C</b>	Military Leadership C (Physical Education)	IC + EX	4	Future Common Module
1.3.1	<b>1</b>	Fundamentals and Principles of Military Leadership	L	2	
3.3.1	<b>K</b>	International Humanitarian Law and Law on Armed Conflicts (LOAC)	IC	2	Common Module
1.5.3	<b>L</b>	Media Relations Training	IC	2	Common Module
1.3.4	<b>2</b>	Systems of Conventional Military Operations	IC	2	
1.3.2	<b>3</b>	Military Decision Making Process	L	3	
Strategic Partnership Module	<b>ML A</b>	Military Leadership A	IC + EX	2	Future Common Module
1.4.2	<b>5</b>	Tactics: The Reinforced Battalion in Military Operations	IC	3	
1.4.3	<b>6</b>	TTP: The Reinforced Company in Military Operations	EX	3	
3.3.3	<b>4</b>	The Role of international Organisations	L	1	
3.3.2	<b>J</b>	Common Security and Defence Policy (CSDP)	IC	2	Common Module
Strategic Partnership Module	<b>ML B</b>	Military Leadership B	EX	2	Future Common Module
-	<b>7</b>	Project "Winter Ball"	-	-	
4.7.2	<b>8</b>	Second-language Training 5	IC	1	Austrian Culture, during the entire Semester
-	<b>9</b>	STANAG Test (English)	Exam	-	During last week of the International Semester
<b>Total:</b>				<b>31</b>	

#### Abbreviations:

CNo. .... Internal Curriculum Number according to the Austrian Accreditation Paper  
 ECTS ..... European Credit Transfer and Accumulation System  
 IC ..... Integrated Class  
 L ..... Lecture  
 EX ..... Exercise  
 TTP ..... Tactics, Techniques and Procedures



## 2.2 In Detail

<b>Class title (Common Module)</b>	<b>O: Basic Military English (BME)</b>	
Credits	2 ECTS	
To be covered in	International Semester	
Type of class	IC	
Exam	To be taken at the end of class	
Teaching Content	Campaign 2. Armed Forces & Services. Elements & Branches. Ranks. Formations, Units.	Appointments. Clothing & Equipment. Defensive Operations. Training. Terrain Orientation.

<b>Class title (future Common Module)</b>	<b>ML C: Military Leadership 3 (Physical Education)</b>	
Credits	4 ECTS Theoretical part (2 ECTS) at the beginning of the semester, practical part (2 ECTS) during the entire semester.	
To be covered in	International Semester / parts with Austrian Cadets of 1 <sup>st</sup> and/or 3 <sup>rd</sup> Semester	
Type of class	IC + EX	
Exam	Trainees are to be observed and are to be evaluated concerning their leadership profiles, during training sessions. Theoretical background is to be tested and graded after the theoretical part.	
Teaching Content	First Aid. General (theoretical) Sports Education.	Specific (theoretical) Sports Education. Practical Sports Education.

<b>Class title</b>	<b>1: Fundamentals and Principles of Military Leadership</b>	
Credits	2 ECTS	
To be covered in	International Semester	
Type of class	L	
Exam	To be taken at the end of class	
Teaching Content	European Security Strategy and its impact onto the European Security Policy and the armed forces in Europe. Conventional and unconventional war as fundamental criteria for the troop-leading procedure. Fundamentals of military leadership, the principles of war.	



<b>Class title (Common Module)</b>	<b>K: International Humanitarian Law and Law on Armed Conflicts (LOAC)</b>
Credits	2 ECTS
To be covered in	International Semester – together with 3 <sup>rd</sup> Semester
Type of class	IC
Exam	To be taken at the end of class
Teaching Content	<p>The legal status of man in international law, in particular in the Convention for the Protection of Human Rights and Fundamental Freedoms, commonly known as the European Convention on Human Rights (ECHR)</p> <p>The legal status of states, international organisations and other subjects under international law.</p> <p>Key points of International Humanitarian Law.</p> <p>Sanctions of violations against the Law of Armed Conflict (LOAC).</p> <p>LOAC case studies for international organisations.</p> <p>Repercussions for the military leader.</p> <p>International Court of Justice.</p> <p>Rights and obligations of POWs.</p> <p>Maintenance and enforcement of International Humanitarian Law.</p> <p>International crisis management: from the Mandate to the Rules of Engagement.</p> <p>National sovereignty caveats and reservations in international crisis management.</p> <p>UN Charter, Chapters VI, VII, and VIII.</p> <p>Borderline cases.</p>

<b>Class title (Common Module)</b>	<b>L: Media Relations Training (MRT)</b>
Credits	2 ECTS
To be covered in	International Semester – together with 3 <sup>rd</sup> Semester
Type of class	IC
Exam	To be taken at the end of class
Teaching Content	<p>Common Module “How to Meet the Media?”</p> <p>Managing Proper Relations with Journalists.</p> <p>Preparing Coherent Statements and Messages.</p> <p>Participating Effectively in a Press Conference.</p> <p>Giving an effective audio-visual Interview.</p> <p>Understanding the Role of the Mass Media as a Key Factor for Mission Success.</p>

<b>Class title</b>	<b>2: Systems of Conventional Military Operations</b>
Credits	2 ECTS
To be covered in	International Semester
Type of class	IC
Exam	To be taken at the end of class
Teaching Content	<p>Structure and organisation of battalions and companies and application of military terms and symbols.</p> <p>Operational principles for the deployment of conventional military assets with respect to the multinational environment.</p>



Class title	<b>3: Military Decision Making Process</b>
Credits	3 ECTS
To be covered in	International Semester
Type of class	L
Exam	To be taken at the end of class
Teaching Content	The system of military leadership. Tactical parameters including their application. The decision-making process and troop-leading procedure including the fundamentals of leadership for battalions and companies. Structuring and preparing military orders for distribution and dissemination.

Class title (future Common Module)	<b>ML A: Military Leadership A</b>	
Credits	2 ECTS	
To be covered in	International Semester	
Type of class	IC + EX	
Exam	Determination of entry level according to the learning outcomes of e-learning. Trainees are to be observed and are to be evaluated concerning the process of developing leadership decisions; during practical execution of the given tasks.	
Teaching Content	Basics for Military Leadership. Principles of MDMP. MDMP under Time-Pressure.	Practical MDMP Training (indoors). Practical MDMP Training (outdoors). Practical Leadership Training (indoors and/or outdoors).

Class title	<b>5: Tactics: The Reinforced Battalion in Military Operations</b>
Credits	3 ECTS
To be covered in	International Semester
Type of class	IC
Exam	To be taken at the end of class
Teaching Content	Principles of war, operational principles in military operations and troop-leading procedure at battalion level including their application. Deploying and tasking engineers and artillery assets under operational control. Principles of logistics, in particular ammunition resupply and MEDEVAC.

Class title	<b>6: TTP: The Reinforced Company in Military Operations</b>
Credits	3 ECTS
To be covered in	International Semester
Type of class	EX
Exam	To be taken at the end of class
Teaching Content	Leadership fundamentals and their application. Operational principles, discussed outdoors, for the reinforced Company in Military Operations. Operational principles and the Decision-making Process for the reinforced Company in Military Operations. Issue of orders and supervision for the reinforced Company in Military Operations. Resupply of ammunition and MEDEVAC at company level. Briefings.



Class title	<b>4: The Role of International Organisations</b>
Credits	3 ECTS
To be covered in	International Semester together with 3 <sup>rd</sup> Semester
Type of class	L
Exam	To be taken at the end of class
Teaching Content	<p>International Organisations (IO): definition, theories, background.            Differentiation of IOs in IGOs (International Governmental Organisations) and NGOs (Non-Governmental Organisations).            IO and international Relations.            Major IOs (Arab League, ASEAN, AU, Council of Europe, NATO, OECD, OPEC, OSCE, UN, WTO).            Selected operations of the AAF within IOs.            Professional perspectives with respect to IOs.</p>

Class title (Common Module)	<b>J: Common Security and Defence Policy (CSDP)</b>
Credits	2 ECTS
To be covered in	International Semester – together with 3 <sup>rd</sup> Semester
Type of class	IC
Exam	To be taken at the end of class
Pre-Course Reading	<p><i>In advance, an internet distance learning (IDL) has to be undergone as a pre-course reading that is made available as the so-called ILIAS course by the EU's ESDC. For further information, see „Module J“ / „IDL“ on our international website at <a href="http://campus.milak.at/campus/iep/module.php">http://campus.milak.at/campus/iep/module.php</a>.</i></p>
Teaching Content	<p>The European Union.            The EU's Common Security and Defence Policy.            EU Missions and Operations.            EU relations with other international organisations (EU and partners: UN, NATO, OSCE, AU, ASEAN).            Horizontal issues (regional aspects and neighbourhood policy, human rights, gender issues, child protection, legal aspects).</p>

Class title (future Common Module)	<b>ML B: Military Leadership B</b>	
Credits	2 ECTS	
To be covered in	International Semester	
Type of class	EX	
Exam	<p>Determination of entry level according to the learning outcomes of e-learning. Trainees are to be observed and are to be evaluated concerning leadership profiles, during practical execution of the use of the principles, issue of orders and synchronization of subordinated elements during increasing threat scenarios. At the very end of the Module the participant receives a task (according to the learning objectives during the week) and has to proof his leadership competences in solving the task within a defined time-frame on his own.</p>	
Teaching Content	<p>Entry Level Test.            Problem Based Learning (PBL).            Military Decision Making Process (MDMP).</p>	<p>Issue of Orders.            Competence Based Scenario Training (CBST).            Final Task.</p>





### 2.3 Additionally, Cadets/Students participate:

- **Class 7: Project “Winter Ball”:**

International participants of the International Semester have to prepare with the class they are integrated in the Winter Ball of the Theresan Military Academy. Participation of the ball itself is on a voluntary basis.


- **Class 8: Second-language Training 5:**

The class is to be seen as a placeholder for cultural trips.

- **Class 9: STANAG Test:**

During the last week of the International Semester, an international valid STANAG test for English takes place for all participants. A STANAG certificate will be issued.

The Head of International Office &  
Chairman Implementation Group:



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(Col. Dr. GELL, MSc, MSD, MBA)